# S&P TEST

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# PENDRAGON PLC SWOT & PESTLE ANALYSIS

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Company Name: Pendragon plc

**Company Sector :** Automobile Retail

Operating Geography: United Kingdom, Europe, Global

#### About the Company:

Pendragon plc is the UK's second largest automotive retailer. In the United Kingdom, it operates the Evans Halshaw, Stratstone, Quickco, Car Store used car supermarkets, and dealerships in the United States. The company's headquarters are in Annesley, Nottingham. There are numerous divisions within the Pendragon Group. Stratstone is one of them and Aston Martin, BMW, Ferrari, Harley-Davidson, Jaguar, Land Rover, Mercedes-Benz, Mini, Morgan, Porsche, Smart, and Triumph are among the premium vehicle and motorbike brands represented by the firm. One of Pendragon's operations includes Evans Halshaw, which is UK's largest volume motor vehicle and commercial vehicle store, with over 100 shops across England, Scotland, and Wales. Another operation under the Pendragon group is Car Store which is an online vehicle store. Another segment, the California-based Pinewood Technologies is responsible for a dealer management system that focuses on automobile sales in the United States. Pendragon won the C&IT Award in 2019. In 2022, the company has opened Carstore Direct sites at Morrisons and Homebase stores across the United Kingdom.

Pendragon plc's USP or Unique Selling Proposition is that it has operations and relationships with some of the world's leading automobile manufacturers, which allows it to offer amazing products and services to its clients while also providing the finest value and variety. The company strives to revolutionise the automotive industry with its vision "to transform automotive retail through digital innovation and operational excellence."

#### Revenue:

£ 3,449.9 million – for Financial Year ended Dec 2021 – (y-o-y growth of 17.95%)

£ 2,924.6 million – for Financial Year ended Dec 2020



## SWOT Analysis:

The SWOT Analysis for Pendragon plc is given below:

Strengths	Weaknesses
1.Rapid expansion of digital services over the	1.Severe foundational impact due to COVID-19
last two years	pandemic
2.Strong presence in the UK automotive	2.Shareholders vote against management pay
services market	indicating lack of confidence
3.Diversified product portfolio, including a	3.Unsatisfactory financial performance
software branch	accentuated by the pandemic
4.Quick financial recovery in 2021 to report	
higher sales and profits	
Opportunities	Threats
1.Expand into Pinewood, the software	1.Faces competition from bigger firms in the
1.Expand into Pinewood, the software subdivision	1.Faces competition from bigger firms in the market
	-
subdivision	market
subdivision  2.Diversify into the standalone used cars	market  2.Supply chain disruptions due to geopolitics
subdivision  2.Diversify into the standalone used cars market	market  2.Supply chain disruptions due to geopolitics may impact deliveries
subdivision  2.Diversify into the standalone used cars market  3.Develop an overseas strategy in Los Angeles	market  2.Supply chain disruptions due to geopolitics may impact deliveries  3.Government's contemplating ban on sale of
subdivision  2.Diversify into the standalone used cars market  3.Develop an overseas strategy in Los Angeles store	market  2.Supply chain disruptions due to geopolitics may impact deliveries  3.Government's contemplating ban on sale of



### PESTLE Analysis:

The PESTLE Analysis for Pendragon plc is given below:

Political	Economical
1.Global political agenda strongly recommends	1.Economic recovery in the UK constrained by
zero-emission vehicles	the pandemic
2.Fall of demand of electric vehicles by	2.Higher interest rates in the US may impact
governments	business
Social	Technological
1.The demand for used cars has increased due	1.The pandemic forced business to go digital
to reduced livelihood	2.Increased corporate emphasis on data
2.Health systems and employees at risk in new	analytics, machine learning, etc.
national lockdowns	3.Shortage of semiconductors driving in-house
	manufacturing
Legal	Environmental
1.Government reprimands employers who	1.Focus on green bonds and sustainable
violated National Minimum Wage law	business
2.UK taxes change to penalise road use, fuel	2.ESG policy replacing standard corporate
type, vehicle use and to increase VAT	responsibility

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