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IDEMITSU KOSAN SWOT & PESTLE ANALYSIS

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Company Name: Idemitsu Kosan

Company Sector : Oil and Gas, Petrochemical Products

Operating Geography: Japan, Asia, Global

About the Company:

The Idemitsu Kosan Company, Ltd. was founded by Idemitsu Shokai on June 1911 in Moji, Kitakyushu. It is a petroleum company based in Japan. It owns and maintains oil platforms, refineries, and produces and distributes petroleum, oils, and petrochemical products, as well as operating gas stations under the apollostation brand and (until 2023) its own Idemitsu and Shell brands, the latter under Royal Dutch Shell's license. The company is listed on the Tokyo Stock Exchange's First Section and, after absorbing Showa Shell Sekiyu in 2019, is a Nikkei 225 index constituent. Renewable energy, petrochemicals, fuel oils, lubricating oils, asphalt, oil and gas development, coal, electronic materials, and agribio are all areas where the Idemitsu Group is expanding globally. Both corporate and SS brands utilize the icon "Apollo," a sun god who appears in Greek and Roman mythology. Idemitsu Kosan has partnered with Umicore in 2022 to develop high-performance catholyte materials for solid-state batteries.

Idemitsu Group's USP or Unique Selling Proposition is that it is Japan's second-largest petroleum refiner. The company mission statement reads "We aim to fulfill these responsibilities through our business activities involving energy/material transition to a carbon neutral/circulatory society, next generation mobility & community for an aging society, and new materials to make it possible to overcome such challenges." While its vision statement is to become "Your Reliable Partner for Brighter Future."

Revenue:

¥ 6,886 billion – as of FY ended March 31st 2022 (y-o-y growth of 46.6%)

¥ 4,556 billion – as of FY ended March 31st 2021



SWOT Analysis:

The SWOT Analysis for Idemitsu Kosan is given below:

Strengths	Weaknesses
1.Important player in the domestic	1.Too concentrated on core business of
petrochemical products market	petrochemical products
2.Diversified, cross-sector, product portfolio	
3.Recent integration under one brand	
promises better administration	
4.Increasingly sustainable approach to doing	
business	
5.Strong financial performance despite	
pandemic	
Opportunities	Threats
1.Strengthen global expansion in the Asia	1.Structural erosion of demand in the global
Pacific region	economy due to COVID-19 pandemic
2.Recovery of the global economy post-	2.Supply chain disruptions due to geopolitical
pandemic may increase sales	tensions
3.Diversify further alternative energy to	3.Volatility in oil prices as seen in 2022 may
reduce pressure on core business	harm sales
4.Utilise digital transformation to venture in	4.Faces rivalry from bigger Japanese
new markets/products	petrochemical companies



PESTLE Analysis:

The PESTLE Analysis for Idemitsu Kosan is given below:

Political	Economical
1.Supply-chain disruptions due to geopolitical	1.Sluggish economic growth post-pandemic
conflicts	may hurt Japan's economy
2.Instability due to change in head of state in	2.Competition with South Korean economy
Japan	may lead to tensions
Social	Technological
1.New variants of the Sars-Cov-2 virus may	1.Digitization being given importance by
impact global health systems and livelihoods	Japanese government
2.Japan's ageing population needs to be tackled	2.Rising popularity of digitally transforming
with sensitivity and funds	businesses
3.Weak productivity of human capital in Japan	
Legal	Environmental
1.Downgrading the legal status of Sars-Cov-2	1.Focus on sustainability in Japan since 2022
may have unexpected socio-economic results	2.Climate change calls for phasing out of fossil
	fuels

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