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OUTOKUMPU OYJ SWOT & PESTLE ANALYSIS

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Company Name: Outokumpu Oyj

Company Sector: Steel

Operating Geography: Finland, Europe, Global

About the Company: Outokumpu Oyj is a group of international companies which leverages the talent of around 10,600 employees in more than 30 countries as of early 2021. It is headquartered in Helsinki, Finland. A large copper ore was discovered in Outokumpu Oyj in 1908, and it was established to develop the now-exhausted mine. Later it developed the flash-smelting process for smelting copper in 1940s. On the coast of Bothnia, in a small-town Tornio, OTK has one of its largest producer of integrated steel mills, Tornio Works which produces cold rolled and hot rolled coils and sheets cut from coils, with an annual output of one million tonnes. It also involves a hot rolling mill and two cold rolling mills and ferrochrome smelting, two steel-melting shop. Kemi mine in Keminmaa near Tornio which is also the largest producer of chromite in Europe produces the raw material for chrome, needed to make stainless steel. The Company has four business areas which includes Europe, the Americas, Ferrochrome and Long Products in which Europe and the Americas involves both coil and sheet stainless steel operations in their merchandise area, while Ferrochrome and Long Products focus on these types of products. In 2020, Outokumpu decided to prioritize the de-risking of the company through cash flow management, margin improvement and deleveraging the balance sheet. The Company has received two gold-level awards in the categories of New Technology and New Development and a silver-level award in the Safety category. In 2021, Outokumpu has been included in the Sustainability Yearbook 2021 indicating a position within the top 15% sustainability performers of the steel industry.

Outukumpu Oyj's Unique Selling Proposition or USP lies in it being the global leader in the production of stainless steel and the largest producer in Europe. The Company's mission statement reads, "We work safely, comply with our cardinal safety rules, assess potential risks and take appropriate measures to mitigate them".

Revenue:

6,403 million – December 2019 (Decline 6.82%)

6,872 million – December 2018



SWOT Analysis:

The SWOT Analysis for Outokumpu Oyj is given below:

Strengths	Weaknesses
1.Largest stainless-steel producer in Europe	1.Volatile raw material cost and sharp increase
2.Broadest stainless-steel product portfolio	in nickel cost.
globally	2.Lack of cyber security and outdated system
3.Best customer experience compared to peers	infrastructure needs improvement.
4.Strengthening financial position with	
decreasing net debt	
5.Growth in demand of stainless steel	
encourages operational outlook	
Opportunities	Threats
1.Revolution in European steelmaker	1.Growth in substitutes of steel has been
association over green steel and its increasing	increasing and capturing market share.
demand	2.Economic slowdown and pandemic have led
2.Sales and marketing through e-commerce	to decrease in global demand.
can be a game changing initiative	3.Challenging conditions in European



PESTLE Analysis:

The PESTLE Analysis for Outokumpu Oyj is given below:

Political	Economical
1.US China trade war has led to market	1.Raw material and volatility in their cost has
disruption.	been impacting the firm.
2.Unfair trade policy has impacted European	2.Lower demand in market and economic
steel industry.	slowdown has impacted negatively
3.Brexit to impact European steel industry	
Social	Technological
1.Rising middle-class and urbanization driving	1.Incorporation of new ERP system has been
stainless steel growth	successful
	2.Unlocking customer value and efficiency
	through digitalization
Legal	Environmental
1.European Emissions Trading Scheme	1.Combating climate change through initiatives
increases operational cost.	on emission
	2.Focus on energy efficiency by incorporating
	EAF
	3.Climate change drives the need for
	sustainable solutions

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