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# SALMAR ASA SWOT & PESTLE ANALYSIS

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Company Name: SalMar ASA

**Company Sector:** Aquaculture, Food Processing

Operating Geography: Norway, Europe, Global

About the Company: SalMar is a Norwegian fish farm company founded on 8th of February 1991, headquartered in Froya, Norway. It is one of the world's largest producers of farmed salmon. The company's main activities include marine-phase farming, brood fish and smolt production, processing and sale of farmed salmon. It holds a hundred license for production of Atlantic salmon in Norway, located in Trondelag, Nordmore and through its subsidiary Senja Sjofarm AS, Troms. Since its inception in 1991 SalMar has developed into a vertically integrated aquaculture enterprise, whose production stretches from roe/ brood fish to the sale of finished products. SalMar has grown from being a single company with one license for the production of farmed salmon in Norway to a full-scale international company with farming activities in Norway, Iceland and UK with sales offices dotting Asia too. In early 2021, the company secured NOK 7.5 billion in green financing, which will be employed for fueling sustainable growth. SalMar co-owns 50 per cent of the shares in Scottish Sea Farms Ltd. In April 2021, the Norwegian farm fish producer clinched a long-term initial corporate credit rating of A- with a stable outlook from Nordic Credit Rating, and secured a Medium Green classification from Cicero, the world's leading provider of second opinions on green financing.

SalMar's USP or unique selling price lies in being one of the world's largest and most efficient producers of farmed salmon. SalMar's mission statement reads "to be the world's best aquaculture company. SalMar's vision statement reads "passion for salmon," which implies that decisions related to production will be resting on the pedestal of passion for salmon. Fish farming will be undertaken in an environment which is most conducive to their wellbeing.

#### Revenue:

NOK 12,912.3 million - FY ending 31st December 2020 (y-o-y growth 5.5%)

NOK 12,237.6 million - FY ending 31st December 2019



### SWOT Analysis:

The SWOT Analysis for SalMar ASA is given below:

Strengths	Weaknesses
1.Norway is the world leader in Salmon	1.Aquaculture Market is very strongly
production and SalMar ASA is one of the	dominated by Asia-Pacific by a wide margin.
market leaders.	2.SalMar focuses only on one product (salmon)
2.Owns majority stake in other firms that	which forms only 3.11% of world aquaculture
dominate the markets of Iceland and the UK	
Opportunities	Threats
1.Establishment of SalMar Ocean AS, a	1.COVID-19 (and its potential resurgence) may
subsidiary for offshore fish farming, will aid in	cause further damage to operations.
leading the offshore market as well.	2.Chances of an 'Economic Rent Tax' by the
2.Government support to Smart Fish Farming	Government could harm investment and raise
projects will help production in the open	costs.
ocean.	3.Rise of veganism and plant-based seafood
3.Partnership with Kruger Kaldnes to build the	alternatives could potentially harm business.
world's largest fish hatchery will boost sales.	4.Salmon prices in Norway continue to stay
4.Aquaculture is the world's fastest growing	low resulting in lower revenues.
food production market	5.Climate change massively impacts the
	aquaculture industry.



#### PESTLE Analysis:

The PESTLE Analysis for SalMar ASA is given below:

Political	Economical
1.Norway-China prospects of free trade	1.Fish farming market is expected to grow to
agreement will have a positive effect on	\$378,005 million by 2027.
exports.	2.COVID-19 has been detrimental to trade and
2.A new tax on fishes produced will raise costs	hence, the aquaculture market.
and might drive down investment	3.Salmon prices are lower compared to trend
	and might continue to be depressed
Social	Tachralarical
Social	Technological
1.Veganism is giving rise to plant-based	1.Offshore fish farming gaining momentum
1.Veganism is giving rise to plant-based	1.Offshore fish farming gaining momentum
1.Veganism is giving rise to plant-based seafood alternatives	1.Offshore fish farming gaining momentum with increased investment into technology
1.Veganism is giving rise to plant-based seafood alternatives  Legal	1.Offshore fish farming gaining momentum with increased investment into technology  Environmental
1.Veganism is giving rise to plant-based seafood alternatives  Legal  1.The class action lawsuit against Norway's	1.Offshore fish farming gaining momentum with increased investment into technology  Environmental  1.Questions on the sustainability of salmon

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Client Support: support@swotandpestle.com